

Judicial Council of California

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REPORT TO THE JUDICIAL COUNCIL

Item No.: 24-124
For business meeting on November 15, 2024

Title

Judicial Branch Technology: IT Modernization Funding, Fiscal Year 2024– 25

Rules, Forms, Standards, or Statutes Affected None

Recommended by

Technology Committee Hon. Kyle S. Brodie, Chair Hon. Maria D. Hernandez, Vice-Chair

Report Type

Action Required

Effective Date

November 18, 2024

Date of Report

November 6, 2024

Contact

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Executive Summary

The Budget Act of 2022 appropriated funding for judicial branch technology modernization, and the Judicial Council has directed the Technology Committee to recommend funding allocations and provide regular updates on approved allocations. The Technology Committee recommends allocating approximately \$11.5 million to trial and appellate courts for fiscal year (FY) 2024–25, as itemized in the attached summary. These allocations would support projects that align with the judicial branch's technology goals while allowing individual courts to expand their use of technology to best meet their particular business needs.

Recommendation

The Technology Committee recommends that the Judicial Council, effective November 18, 2024, allocate approximately \$11.5 million to trial and appellate courts in FY 2024–25 for judicial branch technology modernization. The Budget Act of 2024 included a 7.95 percent reduction to the state-level judiciary. If the IT Modernization Funding Program is exempt from the 7.95 percent reduction, the committee will consider recommendations for distributing up to an additional \$1 million toward court technology modernization efforts.

The proposed allocations are included as Attachment A, IT Modernization Funding Program: Proposed Allocations for FY 2024–25.

Relevant Previous Council Action

The Budget Act of 2020 included a two-year, \$25 million appropriation for modernization of California's trial courts through technology, the Court Technology Modernization Funding Program. On July 24, 2020, the Judicial Council directed the Technology Committee to make recommendations for allocating this funding to local court projects. The Technology Committee established program requirements, a court request process, and an allocation methodology process by which to evaluate the projects.

At meetings in January, March, and October 2021, the council approved funding recommendations for FY 2020–21 and FY 2021–22 to allocate funds to trial courts for local projects, digitization of paper records, and partnerships in branchwide initiatives.

The Budget Act of 2022 provided an ongoing appropriation for the continued modernization of California's judicial branch—including the Judicial Council, trial courts, and appellate courts—through technology. To reflect the ongoing appropriation, the program name was changed to the Information Technology (IT) Modernization Fund. At its meetings on September 20, 2022, and July 21, 2023, the Judicial Council approved \$12.5 million in direct allocations to courts for local projects from the IT Modernization Fund for FY 2022–23 and FY 2023–24, respectively.

Analysis/Rationale

The Budget Act of 2020 and Budget Act of 2021¹ each appropriated \$25 million for the continued modernization of trial court operations, for a total of \$50 million over two fiscal years. The outcomes of projects funded by those allocations demonstrated that the processes and tools developed for the program led to successful implementation of technology projects. Based on these demonstrated successes, beginning with the Budget Act of 2022, the Legislature approved ongoing funding for the continuing modernization of courts and expanded eligibility to include the Courts of Appeal and the Supreme Court.

FY 2023-24 program outcomes and successes

For FY 2023–24, 39 trial courts and one appellate court submitted proposals for 138 projects requesting a total of over \$68 million in funding. A branchwide workstream (an ad hoc workgroup consisting of judicial branch members) evaluated the proposals based on program requirements and submitted recommendations to the Technology Committee for project review and approval. In June 2023, the Technology Committee approved 103 of the court project proposals and the Judicial Council approved \$12.5 million in allocations to courts to be used toward those approved projects. Some of these projects were only partially funded because the available funding was insufficient to implement all 103 approved projects. Some courts were required to use funds for specific approved projects before using remaining funds on other

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¹ Budget Act of 2020 (Stats. 2020, ch.7); Budget Act of 2021 (Stats. 2021, ch. 69).

approved projects. However, most courts had the discretion to prioritize their approved projects and implement them within the constraints of their limited awards. The most common projects funded this fiscal year were 19 electronic records management projects, 11 remote proceedings projects, and 11 courthouse projects (which include queuing systems, kiosks, and wayfinding/signage projects).

FY 2024–25 court projects and recommended funding model

For this cycle, the Technology Committee recommends allocating approximately \$11.5 million to trial and appellate courts in FY 2024–25 for support of local court technology modernization projects. The Budget Act of 2024 included a 7.95 percent reduction to the state-level judiciary. If the IT Modernization Funding Program is exempt from the 7.95 percent reduction, the committee will consider recommendations for distributing an additional \$1 million toward court technology modernization efforts.

Judicial branch technology funding

As in all previous cycles, the funding requested by courts for technology projects continues to exceed the available funding. In addition to the IT Modernization Funding Program, several other program-specific funding opportunities exist for technology-related projects. To streamline the funding process and maximize funding distributions, a "one-stop shop" application was again used this year for courts to request funding. This consolidated application allowed courts to submit project proposals to multiple council funding sources without having to repeatedly submit the same proposals through duplicative applications.

Courts were able to propose projects for the IT Modernization Funding Program, the Language Access Signage and Technology Grant, and the Jury Management Systems Grant. If the court is funded by one of the other program-specific funding sources, the court's IT Modernization funding allocation may be reduced following the approval of this report to avoid duplication of funding for the same project. (Reductions result when funding exceeds approved projects.)

Program priorities

To align the branch priorities with local court efforts and goals, courts were asked to identify their priorities as part of the annual Court Technology Assessment and provide information regarding the state of their technology solutions per the California Courts Connected framework (Attachment B). In addition to assessment data, the committee discussed legislative mandates, including (1) Assembly Bill 716, which requires the court to provide, at a minimum, a public audio stream or telephonic means by which to listen to the proceedings when the courthouse is physically closed; and (2) Senate Bill 133, which requires the Judicial Council and trial courts to implement by July 1, 2024, minimum standards for the courtroom technology necessary to permit remote participation that ensures remote participants can appropriately see and hear the judicial officer and other courtroom participants.² In March 2024, the Technology Committee

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² Assem. Bill 716 (Bennett; Stats. 2021, ch. 526); Sen. Bill 133 (Stats. 2023, ch. 34).

approved technology priorities for the next cycle based on input from courts, branch needs, and committee discussion. The program priorities established were for projects that:

- Implement and/or expand the hybrid courtroom to comply with AB 716 and SB 133;
- Develop additional components of the hybrid courtroom, including digitization of documents, e-filing, and electronic evidence; and
- Provide innovative solutions, such as artificial intelligence—assisted or –generated solutions to improve court services.

Project criteria and review

To continue collaboration and transparency, the Technology Committee once again directed the establishment of an IT Modernization Program Workstream—including court IT, executive, and judicial officer participants—to review the modernization projects proposed by courts. (See Attachment C for the membership list.) The new workstream was established by the Information Technology Advisory Committee in early April 2024 and provided project proposal recommendations to the Technology Committee for approval at its May 15, 2024, meeting.

A total of 140 local court projects requesting over \$50 million in funding were submitted by 40 trial courts and one appellate court. Courts that do not submit project proposals to the IT Modernization Funding Program typically are focusing on existing projects and lack sufficient resources to implement additional projects within the required time frames. Two appellate project proposals were submitted as collaboration projects—each submitted by a single court—to benefit multiple or all the appellate districts.

As in prior cycles, the workstream examined project proposals to evaluate their benefit to the public, with a focus on innovation and modernization, while also assessing the project's relationship to the *California Courts Connected framework* and fit within the FY 2024–25 program categories (Attachment D). This framework illustrates how technology in the judicial branch increases convenience to the public while also bridging multiple channels of physical, remote, and equal access. Relating projects to the California Courts Connected framework ensured that projects (1) were within approved program categories; (2) would advance the court's efforts for physical, remote, and equal access to justice; and (3) align with branch technology goals.

All projects were required to meet, or show that they could meet, the following criteria:

- Benefit the public;
- Comply with branchwide policies and standards;
- Be vetted and approved by the Technology Committee;
- Fall within at least one of the approved program categories;
- Initiate project activities immediately after approval;
- Show demonstrable progress by the end of April 2025;
- Expend or encumber funds within the first year after approval (by June 30, 2025);
- Be completed by the end of the third fiscal year (June 30, 2027); and

• Report biannually on measurable, successful outcomes.

Funding methodology

In addition to evaluating the project proposals, the Technology Committee reviewed various funding methodologies for allocating funding to courts. For FY 2024–25, the committee recommends allocating approximately \$11.5 million based on a prioritized funding model that (1) funds hybrid courtroom projects (projects that include upgrades to the audio and/or video equipment within the courtroom; about \$4 million); (2) funds at least one high-priority project for the small courts³ without a hybrid courtroom modernization project; and (3) distributes the remaining funds pro rata to courts for approved projects. The pro rata portion is first divided between the appellate and trial courts based on a three-year average of their respective share of the branch budget. For the appellate courts, the pro rata distribution amount may be used on either of the two proposals that were submitted on behalf of those courts. For the trial courts, the pro rata distribution amount is based on the Workload Formula percentage that is used for trial court budget allocations. This model provides funding in a manner that supports modernization of vital technology solutions while also providing small courts funding for at least one project. *IT Modernization Funding Program: Proposed Allocations for FY 2024–25* (Attachment A) details the individual court allocations based on the recommended funding model.

Policy implications

By allocating approximately \$11.5 million in modernization funding directly to trial and appellate courts, the Judicial Council will improve how the public is served, build on previous successes, and continue the collaborative relationship that has been central to advancing the judicial branch's technology goals and expanding access to justice. Allocating funds directly to individual courts for projects that meet the key criteria described above allows them to best serve the needs of their communities, while remaining aligned with the *Strategic Plan for Technology* and *Tactical Plan for Technology*.

The specific funding approach recommended by the Technology Committee reflects several policy decisions:

- 1. Developing a road map to satisfy the Legislature's hybrid courtroom requirements, which the Chief Justice tasked the Technology Committee with and is fundamental to increasing access to justice.
- 2. Recognizing that a strictly pro rata—based formula would preclude many small trial courts from implementing projects that are essential foundations for modernizing their operations because they would not receive enough funding to cover the full costs of those technology solutions.

³ For the purposes of IT Modernization Program, "small court" is considered any court that receives 0.2 percent or less pro rata percentage.

- 3. Consistently applying the council's general funding methodology using the Workload Formula, which has been successfully used for other branch funding decisions.
- 4. Providing the courts with individual discretion on which of their approved local projects to implement with the pro rata portion of the funding model.

Comments

The Technology Committee reached out to the courts regarding the IT Modernization Funding Program, including through (1) the Information Technology Advisory Committee, (2) a branchwide webinar, and (3) email communication. The Technology Committee held public meetings on February 5, 2024, to receive updates on activities related to modernization funding for FY 2024–25, including review of the program, project requirements, and priorities gathered from local courts. On March 11, 2024, the Technology Committee voted to approve enumerated branch priorities. On May 16, 2024, the Technology Committee held a public meeting and approved the list of court projects; it also recommended an allocation methodology assuming a budget of \$12.5 million. No comments were received for any of the meetings or in response to the email action.

Subsequently, the recommendation was held awaiting potential adjustments to the budget for the state-level judiciary. On September 9, the Technology Committee held another public meeting to review and approve a revised recommendation for the allocation of \$11.5 million in funding, which reflects the potential reduction of 7.95 percent to the modernization fund, an amount that has been generally applied to the state-level judiciary. No comments were received for this meeting.

Alternatives considered

In relation to allocating funding to courts for local projects, the committee considered various funding amounts and scenarios. As in years past, the committee first discussed whether an amount other than \$12.5 million should be allocated to courts and determined that allocating the maximum amount to courts was important for sustaining the modernization progress that courts had started through the inception of the program. When it was determined that IT Modernization funding was potentially subject to the 7.95 percent branchwide budget reductions, the committee modified its recommendation to allocate \$11.5 million now. The committee would consider recommendations for distributing any additional funding toward court technology modernization efforts should more funding become available.

The committee also considered the possibility of a model in which all funds were allocated solely through a pro rata approach, with no minimum allocation. However, because the costs of certain technology solutions are fixed and are not necessarily proportionate to a court's size, an equivalent funding model based solely on a pro rata distribution approach would leave those projects out of reach for many small courts. A strict pro rata distribution also lacks the priority-focused funding needed to more effectively advance specific branch goals.

The committee followed the funding model framework used in prior cycles by establishing a methodology that first allocates funding toward a prioritized branch project category, then establishing a floor for the smallest courts. The remainder would be allocated equitability based on a pro rata workload percentage. The committee considered the three funding alternatives below using this framework.

Alternative 1, Hybrid Courtroom Prioritized

In this approach, ultimately recommended, the committee considered first allocating funding for hybrid courtroom projects that upgraded audiovisual capability to comply with legislative and branch standards. Under this model, approved hybrid courtroom projects would be fully funded. Additionally, the smallest courts without hybrid courtroom projects would receive full funding for their highest approved project (effectively establishing a small court floor), with the remaining funds distributed across applicant courts via a pro rata percentage. Courts receiving a pro rata distribution would have flexibility in using this portion of the funding toward any of their remaining approved projects. The committee deemed this approach as prioritizing the branch's need to meet legislative requirements and directly improve access to courtroom proceedings, while also providing some flexibility with the remaining funding.

Alternative 2, Electronic Records Prioritized

In this approach, the committee discussed first allocating funding toward electronic records management (ERM) projects. Though this approach had merit, the committee determined that—for this funding cycle—prioritizing funding for projects to meet courtroom hybrid audio and video requirements directly addressed a more immediate branchwide need than did ERM projects. Moreover, the funding required for ERM projects far exceeded the available distribution, resulting in an inability to fully fund ERM projects. Instead, in this scenario, the committee considered applying equitably distributed funding to all approved ERM projects up to a maximum of \$4 million, followed by a small court floor for those without ERM projects, and a pro rata distribution of the remainder. However, applying this maximum meant that courts receiving ERM funding would be unable to reasonably complete their projects.

Alternative 3, Infrastructure Prioritized

In this approach, the committee considered first using funding to support approved infrastructure projects. In this scenario, \$2.9 million in approved projects in this category would be fully funded. However, the committee concluded that fulfilling the hybrid courtroom requirements took precedence over infrastructure upgrades due to the time-sensitive legislative mandates, and that it would not be appropriate to prioritize infrastructure projects over other efforts since the committee did not communicate this as a prioritized need for this year's funding at the outset of the application cycle.

The committee determined that Alternative 1 satisfies the need to distribute funds to applicant courts to comply with the hybrid mandates and to small courts to complete their highest priority projects. The result is that every court that submitted a funding request will receive some portion of the allocation.

On September 9, when considering the possibility of a reduction to the IT Modernization funding, the Technology Committee reviewed two options to apply the reduction. Both models were based on the previously approved hybrid courtroom model.

Reduced Funding Option 1

The committee considered maintaining the recommended funding allocations for the hybrid courtroom projects that upgraded audiovisual capability to comply with legislative and branch standards, as well as for the small courts' highest approved projects as part of the small court floor. The reduction would be proportionately applied to the remaining funds, distributed via a pro rata percentage.

Reduced Funding Option 2

The committee considered a reduction across all categories, including the hybrid courtroom projects that upgraded audiovisual capabilities, small courts' highest approved projects, and the remaining funds distributed pro rata. The reduction would be proportionately applied to all these categories.

The committee determined that Reduced Funding Option 1 continued to best balance the need to dedicate resources for courts to comply with the hybrid mandates while offering the most beneficial distribution of funds to small courts, resulting in a portion of the funding allocation going to every court that submitted a funding request.

Fiscal and Operational Impacts

All allocations are from the IT Modernization budget change proposal. Funds are supported with the General Fund and must be expended or encumbered by the end of the calendar year (Dec. 31, 2025). Implementation of projects is contingent on a court's readiness and ability to deploy in the specified time frame. Projects that are subsequently identified for potential funding through alternative sources in the same fiscal year will be disallowed from receiving IT modernization funding to avoid duplication of resources.

Attachments and Links

- 1. Attachment A: IT Modernization Funding Program: Proposed Allocations for FY 2024–25
- 2. Attachment B: California Courts Connected framework
- 3. Attachment C: IT Modernization Program Workstream Membership List (FY 2024–25)
- 4. Attachment D: FY 2023–24 and 2024–25 IT Modernization Fund Program Category Definitions

IT Modernization Funding Program - Proposed Allocations for FY 2024-25				
Courts	Hybrid Courtroom	Small Court	Remaining Pro Rata	Allocation
Court of Appeal			\$ 493,082	\$ 493,082
Alameda			\$ 233,141	\$ 233,141
Alpine				
Amador		\$ 350,000		\$ 350,000
Butte				
Calaveras		\$ 117,221		\$ 117,221
Colusa		,		,
Contra Costa			\$ 138,437	\$ 138,437
Del Norte	\$ 7,800	\$ -	\$ 10,049	\$ 17,849
El Dorado	,		\$ 24,751	\$ 24,751
Fresno*			\$ 165,620	\$ 165,620
Glenn		\$ 104,058		\$ 104,058
Humboldt	\$ 5,380	÷ 10 1,000	\$ 23,177	\$ 28,558
Imperial	, , , , , , , , , , , , , , , , , , ,		25,177	20,000
Inyo		\$ 12,000		\$ 12,000
Kern	\$ 946,853	12,000	\$ 166,438	\$ 1,113,290
Kings*	\$ 340,833		\$ 28,842	\$ 270,342
Lake	پ		20,842	270,342
		¢ 200,000		¢ 200,000
Lassen Los Angolos		\$ 200,000	\$ 1,903,634	\$ 200,000 \$ 1,903,634
Los Angeles			\$ 1,903,634	\$ 1,903,634
Madera				
Marin				
Mariposa				
Mendocino				
Merced			\$ 44,200	\$ 44,200
Modoc				
Mono				
Monterey			\$ 68,406	\$ 68,406
Napa*			\$ 24,117	\$ 24,117
Nevada	\$ 49,000		\$ 17,250	\$ 66,250
Orange			\$ 489,191	\$ 489,191
Placer	\$ 525,000		\$ 65,403	\$ 590,403
Plumas				
Riverside*			\$ 357,933	\$ 357,933
Sacramento	\$ 765,100		\$ 283,173	\$ 1,048,273
San Benito*	\$ 120,418			\$ 120,418
San Bernardino				
San Diego			\$ 450,682	\$ 450,682
San Francisco			\$ 164,257	\$ 164,257
San Joaquin				
San Luis Obispo	\$ 303,000		\$ 48,842	\$ 351,842
San Mateo	\$ 357,000		\$ 112,617	\$ 469,617
Santa Barbara*	\$ 337,000		\$ 71,378	
Santa Clara			\$ 249,674	
Santa Cruz			\$ 44,176	\$ 44,176
Shasta	\$ 365,067		\$ 44,170	\$ 365,067
	φ 303;067		-	ک 303,087
Sierra				
Siskiyou Salana*	6 225.222		6 75.550	ć 204 FF2
Solano*	\$ 226,000		\$ 75,553	
Sonoma*	\$ 267,750		\$ 63,675	\$ 331,425
Stanislaus			\$ 83,926	\$ 83,926
Sutter			\$ 21,212	\$ 21,212
Tehama		\$ 75,000		\$ 75,000
Trinity				
Tulare			\$ 77,350	\$ 77,350
Tuolumne				
Ventura*	\$ 232,552		\$ 116,392	\$ 348,943
Yolo*			\$ 40,211	\$ 40,211
Yuba		\$ 72,513		\$ 72,513
	\$ 4,412,420	\$ 930,792	\$ 6,156,788	\$ 11,500,000

Gray= Did not apply

Yellow= Small Court

*Project is being considered by an alternative branch funding source. The court may receive up to this amount. A reduction could occur if the project is funded by an alternative funding source.

Self Help



Forms



Filings



Case Records



Notifications



Payments



Jury Service



Proceedings



Dispute Resolution



Customer Service



Branch Solutions

Live Interaction



Foundational Systems

Operational Efficiencies

Case Management System

Electronic Records Management

Jury Management

Courthouse

Facilities Management

Financials

Human Resources

Collaboration & Office Tools



Integrations

Collaboration and Sharing

Branch & Court Development
State & Local Partnerships



California Courts Connected -

The California Courts Connected technology framework represents a model of the

foundational systems needed to operate courts and how those systems can be

extended to provide digital services for the public and justice system partners.



Security & Infrastructure

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IT Modernization Program Workstream Membership List FY 2024-25

Hon. Sheila F. Hanson, Executive Sponsor

Judicial Council Technology Committee Judge of the Superior Court of California County of Orange

Hon. Kimberly Menninger

Judicial Council Technology Committee
Judge of the Superior Court of California
County of Orange

Hon. Maria Morga

Judicial Council Technology Committee Judge of the Superior Court of California County of Alameda

Hon. William Scott Zidbeck

Judicial Council Technology Committee Judge of the Superior Court of California County of Orange

Mr. Mike Baliel

Chief Information Officer Superior Court of California County of Los Angeles

Ms. Morgan Baxter

Deputy Chief CEO Superior Court of California County of San Bernadino

Mr. Brian Cotta

Executive Officer Court of Appeal, Fifth Appellate District

Mr. Bryson Dearen

Deputy Executive Officer - IT Superior Court of California County of Riverside

Mr. Harikrishnan Jayadevan

Director for IT Superior Court of California County of Orange

Mr. AJ Guzman

Court Information Officer Superior Court of California County of Sutter

Mr. Greg Harding

Court Information Officer Superior Court of California County of Placer

Mr. Han Lee

Court Information Officer Superior Court of California County of Contra Costa

Mr. Jim Lin

Chief Information Officer Superior Court of California County of Inyo

Mr. Jordan Maxwell

Court Business Systems Analyst Superior Court of California County of San Mateo

Mr. Pat Patterson

Deputy Executive Officer Superior Court of California County of Ventura

Mr. Marcos Prado

Court Technology Manager Superior Court of California County of San Mateo



Program Category	Definition	High-Level Examples
Core Systems		
Case Management Systems (CMS) and Enhancements	Deploy, enhance, and/or modernize CMS systems in support of effective, and efficient case processing and other essential court operational functions, such as automated work processes, tools used by judicial officers, clerks, and case participants, in and outside the courtroom.	 Enhancements or integrated solutions meant to modernize and/or streamline essential case processing functions Judicial tools Courtroom clerk module Courtroom resource scheduling/management Automated orders Batch case processing (e.g., Al/machine learning, traffic citations, etc.)
Electronic Records Management (ERM)	Transition from paper-based case files to electronic case files and records, allowing courts to receive the full benefit and efficiencies of electronic filing and a digital court record. Manage electronic court records and processes using various digital automation strategies and tools.	 Digitizing documents and archived records (e.g., paper, microfilm, microfiche) Electronic evidence solutions Intelligent/data driven forms Electronic records management program(s) Transcript Assembly Program (TAP) Electronic document delivery workflow(s) Electronic recording of proceedings
Jury Management Systems (JMS)	Modernize and enhance JMS to streamline the summons, selection, management, and payment processes for managing jury service, while providing a foundation for accessible and interactive solutions for the public.	 Enhancements or integrated solutions meant to modernize and/or streamline essential jury management functions Interactive juror information portal Customized online questionnaires Electronic juror payment workflow and payments Interactive Voice Response solutions

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Program Category	Definition	High-Level Examples
Courthouse	Implement, enhance, or modernize public-facing	Wayfinding/Signage
	technology systems that improve the experience of court	• Check-in kiosks (e.g., jury, courtroom, self-help, mediation,
	users in court facilities and courtrooms.	etc.)
		Queueing systems
		Speech to text language translation devices outside of the
		courtroom
Financials	Maintain investments and expand integration of the	• Internal accounting workflow(s) (e.g., procurement, AP/AR)
	court financial systems (e.g., Phoenix System, Fi\$Cal,	 Collection referral and payment integrations
	SCACS) with CMS and other court operational and	Court-ordered debt collection
	administrative systems.	Automated solutions to support common administrative
		workflows (e.g., contract administration, request for travel
		and expense reimbursement, expense claims, budgeting, etc.)
Human Resources (HR)	Implement or enhance modern HR solutions to meet the	Court onboarding to Phoenix HR
	workforce management needs of the courts through the	• Implement or enhance HR system automation, including:
	existing branchwide offering (Phoenix HR or HREMS),	 Recruitment
	other local systems, or related peripheral applications.	 Selection
		 Employee onboarding
		 Timekeeping
		o Payroll
		 Performance management
		 Employee feedback/surveys
		 Training tracking
		Leverage the branchwide NeoGov master service agreement
		to enhance recruitment and selection processes
		Provide systems and access in support of a remote workforce

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Program Category	Definition	Hi	gh-Level Examples
Collaboration & Office Tools	Provide and support office productivity solutions that		Microsoft Office 365 licensing and transition services
	streamline court administrative, operational, and judicial		Microsoft SharePoint configuration and migration
	business processes and/or enhances collaboration within		consultation and assistance
	and outside the court with external partners.	•	Microsoft Teams and/or SharePoint adoption for internal and
			external collaboration
		•	Migrate intranet sites to modernized platforms
Digital Services			
Web Solutions	Deploy or enhance modern and secure court websites	•	Adopt branchwide templates for ADA-compliant, multilingual
	and solutions to provide a consistent foundation for		responsive court websites
	access to information and interactive services	•	Modernize or enhance court websites for language and
	throughout the branch, while also meeting accessibility		accessibility
	requirements, including language access needs of limited	•	Promote or implement available online self-help resources
	English proficient court users.		(e.g., Self- Represented Litigant (SRL) Portal)
Payments	Provide multiplatform transactional systems to pay court	•	Traffic payments
	financial obligations online for relevant case types	•	Criminal payments
	and/or filing fees, to obviate the need for the public to	•	Jury payments
	mail in or physically come to the courthouse to pay fines	•	Collections
	or fees owed to the court.	•	Via portal and mobile applications, and text messaging
Notifications	Adopt the statewide online reminder system, and/or	•	Automated messaging (notifications and reminders) for the
	implement or enhance an existing local system, to		public, including:
	provide case participants and the public the option to		 Jury service
	subscribe to electronic message notifications (e.g., email		 Hearing reminders
	and/or text).		 Appointment reminders
			 Payment reminders

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Program Category	Definition	High-Level Examples
Case Records	Provide the ability for the public, attorneys, and justice	Local court case information and document access portals
	agencies to search, access, and/or request court records;	Role-based access for allowable case participants
	including, consistent access to case index information,	Streamlined records request process
	register of actions, and/or document access per rules of	Searchable case index solutions
	court.	
Customer Service	Provide automated and live interactive chat solutions to	Automated chatbot solutions
	provide information and support to those seeking	Live Chat
	assistance from the courts.	Via portal and mobile applications, and text messaging
Filings	Enable electronic filing for all applicable case types	Electronic filing systems
	throughout the branch using standards-based e-filing	Interview-based SRL forms for submission via e-filing
	solutions, providing courts the ability to select a vendor	
	that best suits their individual needs.	
Proceedings	Implement or enhance integrated audio and video	Professional grade, integrated courtroom audio/visual
	solutions that enable remote or hybrid court	systems, including video cameras
	appearances, and other court services. Implement	Licensing to support an effective and secure remote video
	electronic workflows to streamline court processes when	solution
	participants are hybrid or remote.	Electronic devices to support hybrid in-court and remote
		participation, including interpretation and court
		reporting/electronic recording needs
		Video Remote Interpretation solutions
		Remote video enabled jury selection and trial solutions
		Electronic signatures and workflow to remote and hybrid
		participants for court proceedings and other court
		appointments (e.g., mediation, self- help center, etc.)

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Program Category	Definition	Hi	gh-Level Examples
Dispute Resolution	Expand integrated Online Dispute Resolution (ODR)	•	Online Dispute Resolution implementation
	solutions to provide alternate means for interested		
	parties to negotiate and settle disagreements with		
	minimal facilitation from the court.		
Online Traffic Adjudication	Implement the MyCitations Ability to Pay tool which	•	Includes clerk and judicial officer module for processing
	allows litigants to request a reduction for outstanding		requests
	infraction matters.	•	Development completed on second module - Online Trial By
			Declaration with secure Officer Declaration feature
		•	Microsoft Power BI data analytics
California Courts Protective	Implement and modernize the branchwide CCPOR	•	Enrolling/onboarding additional courts onto CCPOR
Order Registry (CCPOR)	application, the statewide registry for storing data and	•	Enhancements to application that include secure access of
	images of restraining and protective orders.		restraining and protective orders for law enforcement officers
			and for protected and restricted individuals
		•	Modernize to allow for mobile access
Enterprise			
Infrastructure	Implement and enhance court network systems to	•	Consultant services (e.g., JCIT, vendor) to develop an
	provide secure, redundant, reliable and forward-looking		infrastructure roadmap based on local needs
	infrastructure solutions to serve as the foundation for	•	Next generation hosting solutions
	the delivery of court applications and services.	•	Disaster recovery solutions
		•	Internet connectivity and redundancy
		•	Wifi
Data	Implement local and branchwide strategies, tools, and	•	Data governance initiatives
	processes to expand the collection, analysis, and use of	•	Data analytics initiatives, including dashboards
	data to support performance management and informed	•	Microsoft Business Intelligence licensing and training
	decision making across the courts.	•	Preparation and support for future JBSIS transition

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Program Category	Definition	High-Level Examples
Cyber/Information Security	Continually refine, implement, and support branch and	Establish branch and local security protocols and best
	local information security resources, systems, and	practices
	processes to protect the data held across the judicial	Conduct security assessments to identify focus areas
	branch by mitigating risks, establishing and complying	Establish a branchwide Information Security Office
	with best practices, managing incident response, and	Implement branchwide and/or enhance local modern cyber
	educating staff.	security solutions
		Participate in security related training and forums
		Deploy identity management solutions

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